



**SYED M. TAHA**

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## EDUCATION

**Ph.D. in Public Administration** (University of Karachi), 2005

***MS in Public Policy, State University of New York (SUNY) at Stony Brook (2000)***

**Public Policy program** offered applied courses on various areas of public sector management. List of courses completed at Stony Brook is as follows:

**Major courses studied**

Public Policy Analysis and Evaluation / Personnel System for Public Policy / Administration and Public Policy / Intergovernmental Relations and Policy Delivery / Introduction to Statistics for Public Policy / Public Budgeting and Finance / Public Policy Analysis and Evaluation (2<sup>nd</sup> semester) / International Migration / Devolution of Power Plan in Pakistan and its comparison with US Federalism (**Thesis**) /

**M.A in International Studies, University of Toronto, Ontario, Canada, (1998)**

**Major courses studied**

Peace Studies and Crisis Management / Culture and Cold War / Nationalism / US-Pakistan Relations (**Thesis**)

**M.A in History with International Relations Group, Department of History, University of Karachi, (1988)**

**Major courses studied**

Middle East in World Politics, European Diplomacy, Pakistan's Political History,

## Faculty Positions

- **Dean, Faculty of Management Science, Sarhad University of Science & Technology, Peshawar**

**Responsibilities:**

Academic Planning  
Strategic Planning for faculty development  
Organize extension lectures series, workshops and conferences  
Develop public sector research institute

- Established Entrepreneurship Development Centre in Collaboration With Small & Medium Enterprise Development Authority, Government of Pakistan
- **Full-time Faculty member** at Institute of Business Administration (IBA), Karachi. (From December 6<sup>th</sup>, 2005 to December 2006)
- **Project Director**, Institute of Public Administration, University of Karachi, October 22, 2003
  - Responsibilities:
    - Prepare concept document for the Institute
    - Building plan
    - Academic Planning
- **Assistant Secretary** (1990-1996), Institute of Central and West Asian Studies, University of Karachi,
  - Responsibilities:
    - Organize conferences & extension lectures
    - Supervise Office Administration
- **Consultant at Center for Policy Research & Institutional Development, Pakistan.**
  - Responsibilities:
    - Design and conduct trainings organizational growth
    - Writing Institutional Reforms
    - Develop Business Plans for existing and prospective entrepreneurs
    - Organize debates on socio-economic and political issues
- **Currently Assistant professor, Department of History, University of Karachi, Teaching at Graduate and post-graduate level,**
  - Courses: Pakistan's Politics, US Public Policy, Comparative Public Policy in South Asia, History of Urbanization in Karachi

## **ANALYSIS ON PUBLIC POLICY ISSUES IN UNITED STATES**

*Under the supervision of Robert J. Gaffeny (County Executive, Suffolk County, New York) and Kenneth P. Lavelle (Senator, New York State, following Policy Reports were submitted on Public Policy Issues Under local government Set-up.*

- Environmental federalism: A Possible Working Strategy: Tussle between county government and the town of East Hampton.
- Anti-Drug Laws
- Gun Control: Problem of Implementation
- Failure of Shoreham Nuclear Power Plant in Long Island: Policy Analysis
- Creation of New County (Peconic County), in Long Island, New York: Problem of Fiscal Devolution of Power

## TEACHING EXPERIENCE

- Full-time faculty member at Institute of Business Administration (IBA), Karachi, teaching Organizational Behavior
- Visiting Faculty Member in the Department of Political Science University of Karachi, Taught: *Comparative Local Government / Local Government Finance*
- Visiting Faculty member, Department of Public Administration, University of Karachi. Delivered a lecture Series on:  
“*Quantitative Research Methodology in Social Science*”
- Visiting Faculty Member Department of International Relations University of Karachi, Taught: *Comparative Foreign Policy Analysis (2001-2002)*
- Visiting Faculty Member BIZTEK Institute of Business and Computer Technology, Taught *Organizational Behavior* in MBA Course from June 2002 to Sept. 2002 and currently taking MS/Ph.D classes and supervising MS thesis and independent studies
- Visiting Faculty Member in the Department of Business Administration, University of Karachi, 2005-2006  
Taught: *Human Resource Management.*
- Currently, teaching at the department of History, University of Karachi,  
Teaching: Political History of Pakistan, US Public Policy (Masters Program)  
Comparative Public Policy in South Asia (MS Program)  
History of Urbanization in Karachi (MS Program)

## PUBLICATIONS IN REFREED JOURNALS

1. Strategies for Public Budgeting in Historical Perspective: An Analysis of US Budget Surplus of 1990 (Jan-June 2012) Journal of Social Sciences and Humanities, Vol. 51 part 1, University of Karachi,
2. Public Policy in Multicultural Setting: A case study of Pakistan (Jan-June 2012), The International Journal of History and Social Sciences, Vol. 3, No.1, Center for Policy Research and Institutional Development, Karachi
3. The EU’s Humanitarian Policy Dynamics and Pakistan: Need to go Beyond (January 2012), Journal of European Studies, vol.28, No.1, Area Study Centre for Europe, University of Karachi.
4. Does Salariat Explain Ethnicity in Indo-Pakistan (July-Dec. 2012) Ma’arif Research Journal, Issue 4, Pakistan Research Society for Social Sciences,
5. History Culture and Cross-Border Migration: Impact of Afghan Refugees on Socio-Economic Environment of Peshawar (October 2012), International Journal of Independent Research Studies, Vol. 1, No. 4, Asian Institute of Advance Research and Studies.
6. Political Instability Explains Political Economy of Pakistan: A retrospective Analysis (May 2012), International Journal of Economics Business and Management Studies, Vol. 1, No. 2, Asian Institute of Advance Research and Studies

7. History Looks into Future: Nineteen Eighty-Four: Fiction or Reality? (Jan-June 2011) *Journal of Social Sciences and Humanities*, Volume 50 part-1, Faculty of Arts, University of Karachi
8. Clash of Interests over Suez: Review of literature based on archival and original sources on Suez Crisis (July-December 2011), *Journal of Social Sciences and Humanities*, Vol. 50, part-2, University of Karachi.
9. State of Social Science Research in Higher Education: A qualitative Analysis of Public and Private Sector Universities in Peshawar District (July-December 2011), MA'ARIF Research Journal, issue # 2, Pakistan Research Society for Social Science.
10. Bridging the Gap through E-Recruitment: Evidences from Private Employment Sector in Karachi (Sept. 2011), *Indian Journal of Commerce & Management Studies*, Vol. II, Issue-6,
11. Foreign Aid as Soft Intervention: Evaluating its Moral and Economic Aspects, published in Naveed Ahmed Tahir (ed.), *Humanitarian, Preemptive, Punitive and Political Intervention and State Sovereignty: Varying Political, Moral and Legal Standpoints*, Area Study Center for Europe, University of Karachi (June 2010)
12. 'Knowledge Entrepreneurship: A new paradigm for Organizational Performance', published in the first issue of *IBA Business Review*, Vol. 1, No. 1, July-December 2006 Karachi
13. Strategic Challenges for the EU in Central Asia: Responses Under the Paradigms of Normative Economics, Development and Democracy, *Journal of European Studies*, University of Karachi, Vol. 19 issue no. 2 & vol. No. 20 issue no. 1. July 2003, January 2004.
14. "Pakistan-India Trade Policy Under WTO Regime", *Pakistan Horizon*, Vol. 57, No. 3, July 2004, a publication of Pakistan Institute of International Affairs.
15. "Planning Social Change through Good Governance (Jan-July 2003-2004), *Research Journal of Social Science* Vol. 2&3, No. 1, Pakistan Research Society for Social Sciences
16. Separatism or Separate Nation: Two Nation Theory Reconsidered", Published in the *Journal of Pakistan Historical Society*, Issue # 1-2, 2002.
17. Conflict Resolution: An Analysis (July 1995& January 1996) *Journal of European Studies*, Vol. 11&12 No. 2&1, University of Karachi.
18. "Arab Israeli Dispute: Diagnosis and Therapy (January 1993) *Journal of Pakistan Historical Society*, , Vol. XL.1.

## REFEREED RESEARCH PAPERS PUBLISHED IN INTERNATIONAL CONFERENCE PROCEEDINGS

1. NGO's Role in Achieving Millennium Development Goals: Case Study of Primary Education and Teachers' Training Services in Katchi Abadis of Orangi Town, Karachi, published in the proceedings of International Conference Entitled "Linkages Between Population and Millennium Development Goals: The Asian Perspective" held on November 29<sup>th</sup>-December 1, 2005, Islamabad, Pakistan, organized by Population Association of Pakistan.
2. Policy Intervention for Managing Population Proliferation for Politically and environmentally Sustainable Urban Development in Karachi, published in the proceedings of Ninth Annual Population Research Conference, entitled Population Dynamics and Security: Public policy Challenges, held on December 2-4, 2008, Lahore, Pakistan, organized by Population Association of Pakistan.
3. Role of Media in Public policy Awareness in Pakistan: A case study of Sindh, published in the proceedings of International Conference, entitled, Sind: Glimpses into Modern History, held on October 18-19, 2008, organized by Department of History, University of Sindh & Higher Education Commission, Pakistan

## POLICY DEBATE ARTICLES PUBLISHED IN PRINT MEDIA, WEEKLIES, FORTNIGHTLY PUBLICATIONS

1. Our Elected Representative, published in daily *The News*, June 13, 2012
2. A Paradigm for Urban Security, published in daily *The News*, August 20, 2011
3. Denial of Democracy published in daily *The News*, April 23, 2011
4. Dent in Democracy, published in daily *Dawn*, Karachi, ([dawn.com/archives/30738](http://dawn.com/archives/30738))
5. Fake Democracy, published in *Express Tribune*, May 31, 2012
6. "A Silent Revolution", comments on devolution of power plan, published in *The Review Dawn*, February 12-18, 2004
7. "Setting Up A New Agenda" published in *South Asia*, Karachi July 2003.
8. "The Missing Link" published in *Daily Dawn* (Education page), January 6, 2002
9. "Beyond the Yield Point: Pakistan's Policy of Restrain", published in '*South Asia*', Karachi, July 2002

10. "Pakistan Security Concern: Internal Dimensions and External Threats, Pub. in *Dawn*, August 14, 2001
11. "Human Resource Development in Pakistan," published in *Daily Dawn*, (Business & Economic Review)
12. "American Totalitarianism and the UN Role: A Future Perspective", Pub. in *Globe*, April, 1998
13. "Red Star over Hong Kong: Can Democracy Survive there?" pub. in *Globe* July 1997
14. "Prospects of Disarmament in South Asia" pub. in *The News*, October 26, 1996.
15. "U.S. Role in South Asia", *Perspective* Vol. IV, No. 3 & 4, 1996, Islamabad, publication of FRIENDS
16. "Prospects of Decentralization and Regionalism in India" pub. in *Globe Monthly*, Karachi, July 1996
17. "Technology Vs Sovereignty: Need for Reconceptualisation", pub. in *The News*, July 19, 1996.
18. "Restructuring Politico-Economic culture in South Asia" pub. in *The News*, May 10, 1996
19. "Iran's Foreign Policy: From Extremism to Pragmatism" pub. in *Past and Present 1994-95*, Department of History, University of Karachi.
20. Muslim States of Central Asia, pub. in the *Souvenir of International Conference on Central Asia* (November 27-30, 1993)
21. "U.A.E's Foreign Policy: Achievements and Challenges", Pub. in *Pakistan and Gulf Economist* November, Vol. XI, No. 45. 1992

## **RESEARCH IN PROCESS**

- Role of Media in Public Policy Debate in Pakistan
- Policy Framework for Democracy and Development in Pakistan based on national data and survey of opinion of people on the issue and on the basis of regional growth factors that contribute to development.
- SMEs growth in the province of Sindh,
- Establish Entrepreneurship Development Centers at university campuses

## RESEARCH SUPERVISION

S. #	Name of the Candidate	Research Title	Degree	Status
1.	Ubedullah Shaikh	Distribution Issues in Fertilizer Industry of Pakistan: A Case Study of FFCL	<b>M.Phil</b>	<b>Awarded</b>
2.	Naveed ur Rehman	The Effect of Human Resource Management Practices on Supply Chain Management Success: Empirical Findings From SMEs in Karachi.	<b>M. Phil.</b>	<b>Awarded</b>
3	Arsalan Ghorl	Marketing Practices and their Effects on Firm's Performance	<b>M. Phil.</b>	<b>Awarded</b>
3.	Usman Ali Siddiqi	Factors Analysis of Customer Switching in Retail Banking Industry of Karachi	<b>M. Phil</b>	<b>Awarded</b>
4.	Nawaz	Evaluating performance Potential of Bancassurance in the life Insurance Sector of Pakistan	<b>M.Phil</b>	<b>awarded</b>
5.	Moiz Kahan	Historical Patterns of Demographic Transformation in Post-Colonial Karachi: Analysis of Causes and Impacts on Urban Growth and Governance	<b>Ph.D</b>	<b>In Process</b>

## UNPUBLISHED PAPERS ON PUBLIC POLICY AND FOREIGN POLICY ISSUES

*Papers submitted in M.A. in Political Science (Public Policy program) at SUNY Stony Brook, and M.A. in History with special emphasis on International Relations at University of Toronto*

- In-country Peace building: A case Study of Pakistan
- Sino-Indian war and Its Impact on U.S Pakistan Relations (1960 – 1965) (**Master's thesis**)
- Public Policy Formulation in Pakistan: Challenges and Prospects
- Devolution Plan in Pakistan and its Comparison with American Federal system (**thesis**)

## PAPERS PRESENTED IN CONFERENCES/WORKSHOPS/SEMINARS

- The Impact of IMF's Policies on Pakistan's Socio-economic Development, presented at the workshop Organized by All Pakistan Trade Union Congress on *South Asia Trade Union Response towards globalization*, held on 5<sup>th</sup> September 2003,
- Presented Paper on *Strategic Challenges to the EU in Central Asia* at workshop organized under EU-Sponsored Jean Monnet Project, on April 19<sup>th</sup> 2003 at European Studies Center, University of Karachi.
- Presented paper on Evaluation and Monitoring Skills at educational Institutions in Karachi, held on April 24, 2005, Organized by Board of Intermediate Karachi
- Paper presented at PAP Seventh International conference on "Development at the crossroad" November 28<sup>th</sup>-30<sup>th</sup>, 2006 on "**Development Policy: The case study of District Mardan**"
- Two Communities at Entanglement: Measuring Impact of Demographic Concentration of Locals and Afghan Refugees on urban development in Peshawar, Dr. S. M. Taha & Alamzeb Aamir, Presented at **London School of Economics, London, UK in UN Conference on Urban Management** held on November 28 to November 30<sup>th</sup>, 2007
- "Policy Intervention for Managing Population Proliferation for Politically & Environmentally Sustainable Urban Development in Karachi" presented at in the Ninth Annual Population Research Conference on Population Dynamics and Security: Public Policy Challenges held on December 2-4, 2008

#### CONFERENCES/SEMINARS/WORKSHOPS ORGANIZED

- As Assistant Secretary, Institute of Central and West Asian Studies, Organized First **International Conference on Central Asia** in Collaboration with Hamdard University on November 27<sup>th</sup>-29<sup>th</sup>, 1993
- Conducted three days' workshop from 18<sup>th</sup> to 20<sup>th</sup> of March 2003 on *Research Methodology in Social Science*, in the Faculty of Arts, University of Karachi.
- Organized National workshop on **Entrepreneurial Growth and Role of Institutions** on March 1, 2007 @ faculty of Management Sciences, Sarhad University, in collaboration with Sarhad Chamber of Commerce and SMEDA
- Organized two-day international conference on **Policy Dynamics in Pakistan: In Search of New Paradigm**, June 1 & 2, 2007 @ faculty of Management Sciences, Sarhad University.
- Organized five lectures under Extension Lecture Series Program @ faculty of Management Sciences, Sarhad University, Peshawar.
- Organized public policy debates on several issues in Pakistan at CPRID's public policy forum (ppf). Visit the website: [cprid.com](http://cprid.com), for detail



## TRAININGS CONDUCTED

- **Guest Speaker**, in National Institute of Public Administration, Quetta, for consecutive three days (August 26<sup>th</sup>, 27<sup>th</sup>, 28<sup>th</sup>, 2004) delivered lectures on **Project Management** that include:
  1. *Project Cycle*
  2. *Project Planning*
  3. *Project Designing and Control*
  4. *Institutional Structure for Project Management*
  5. *Non-state Actors in Project Management*
  6. *State Actors in Project Management*
- **Guest Speaker**, at NIPA, Karachi delivered lecture on “**Strengths Weaknesses Opportunities Threats (SWOT) Analysis**”, and “**GAP Analysis**” on August 24<sup>th</sup> 2004.
- **Guest Speaker** at NIPA, Karachi in October 1, 2003, delivered lecture on **Role of Interest Groups in Public Policy formulation**.
- **Guest Speaker/Resource Person**, at NIPA, Karachi for one week course on **Project Analysis and Management**, on October 11 to October 16, 2004.
- **Guest Speaker**, at NIPA, Karachi to deliver lecture on **HRM Challenges in 21<sup>st</sup> Century with Special reference to Pakistan**, held on October 15<sup>th</sup> 2004.
- **Guest Speaker/Resource Person**, at NIPA, Karachi in the 78<sup>th</sup> Advanced Course in **Public Sector Management** held on December 6<sup>th</sup> to 12<sup>th</sup>, 2004.
- **Guest Speaker**, at NIPA Karachi on Contemporary Issues and Trends in Leadership and Organization Management, held on March 14, 2005.
- **Guest Speaker**, at NIPA Karachi, on Role of leadership in Public Sector in Pakistan, held on March 16, 2005 (at 9 am)
- **Guest Speaker/Resource Person**, at NIPA, Karachi for newly appointed section officers’ training program, on **Research Methodology**, held on March 16, 2005. (at 2 pm)
- **Guest Speaker**, at NIPA Karachi, on, New Trends in Office Management, held on March 22, 2005.
- **Guest Speaker/Resource Person**, at NIPA, Karachi for newly appointed section officers’ training program, on **New Trends on Organizational Management**, to be held on March 24, 2005.
- **Guest Speaker**, at NIPA Karachi, on Public Policy Formulation and Implementation, held on March 26, 2005.
- **Guest speaker**, at NIPA Karachi, on role of Information Technology in Organizational Management held on July 18<sup>th</sup> 2000 in Advance Training Course for the officers of SUPARCO
- **Guest speaker**, at NIPA Karachi, on Strategic Organizational Management held on July 23<sup>rd</sup> 2000 in Advance Training Course for the officers of SUPARCO.
- **Resource Person**, NIPA Karachi, on Project Planning and Budgeting, Project Scheduling and Risk Assessment in a training program held on September 20<sup>th</sup>, 2005
- **Guest Speaker**, PIA Training Center, on **Dynamics of Project Management in Public Sector**, held on June 28, 2005.
- **Resource Person**, **IBA Training Program of Army Officers**, delivered lecture “**Organizational Culture and Diversity Management**” on January 13, 2006

- **Resource Person, IBA Training Program of Army Officers**, delivered lecture on “Crisis Management” on January 15, 2006
- **Resource Person**, NIPA Karachi, in capacity building course, delivered lecture on “ Public Policy Analysis: An Optimal Decision Making” to grade 18 officers of the government of Pakistan on February 20, 2006
- **Resource Person**, NIPA Karachi, in capacity building course, delivered lecture on “ Project Management and fiscal implications” to grade 18 officers of the government of Pakistan on February 21, 2006
- **Resource Person**, NIPA Karachi delivered lecture on “Contemporary Issues in Public Administration”, Army Officers Training on February 28, 2006.
- Resource Person, NIPA Peshawar, delivered lecture on **Sources of Public Policy: Methodology and Process and Policy on April 27, 2007**
- **Resource Person** , NIPA, Peshawar delivered lecture on **Evolution of Paradigm of Governance, May 2, 2007**
- **Resource Person**, NIPA Peshawar, **Administrative Structure and Function of the Federal Governance May 3, 2007**
- **Resource Person**, NIPA Peshawar, **Analytical Skills for Policy Analysis May 8, 9, 11, 2007**

## EDITORIAL RESPONSIBILITIES

- Editor, Pakistan Journal of History and Social Science, Department of History, University of Karachi
- Editor, Pakistan’s Policy Review, quarterly electronic publication of CPRID to be initiated by January 1, 2013

## PROJECTS

**History Media Policy (HMP) Project** (See Web site: cprid.com)  
**Democracy and Development Project** (See Web site: cprid.com)

## CURRICULUM AND PROGRAM DEVELOPMENT

- Design and taught new Course **South Asia in World Politics** for Master’s Program in the department of History, University of Karachi
- Designed and taught course on **Modern Central Asia** in the Department of History, University of Karachi
- Designed the course on **Public Policy** for Masters Program in the department of Political Science, University of Karachi
- Designed and currently teaching the course of **Good Governance** for Master Program in the department of Political Science, University of Karachi

## **Academic Affiliations**

- Member, Pakistan Institute of International Affairs, Karachi
- Member, Institute of Central and West Asian Studies, University of Karachi
- Elected member, Karachi University Senate- (1994-1997)
- Elected member, Karachi University Senate-2003-6.
- Member Board of Studies, University of Karachi
- Member Board of Studies, University of Karachi

## **BROADCAST RESEARCH-BASED PROGRAMS ON POLICY MATTERS**

Following are the programs on national and international issues televised on international network of Pakistan Television (PTV World):

- Moderated program on Higher Education Commission, televised from PTV World on 22<sup>nd</sup> August 2002.
- Researched on the topic “Destabilized Governments 1947 to 1958”, televised from PTV World on 24<sup>th</sup> Aug 2002.
- Researched on “Ayub’s Era 1958 to 1969”, televised from PTV World on 31<sup>st</sup> Aug 2002.
- Researched on “The Reality of Democracy”, televised from PTV World on 9<sup>th</sup> Sept 2002.
- Researched on “Zia’s Era from 1977 to 1988”, televised from PTV World on 16<sup>th</sup> Sept 2002.
- Researched on “Four Democratic Governments 1988-1999”, televised from PTV World on 23<sup>rd</sup> Sept 2002.
- Moderated program on “Kashmir’s Election”, televised from PTV World on 28<sup>th</sup> Sept 2002.
- Moderated program on “United Nations”, televised from PTV World on 5<sup>th</sup> Oct 2002.